# 2020 Public Pension Funding Study 

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The Milliman Public Pension Funding Study annually explores the funded status of the 100 largest U.S. public pension plans. We report the plans' own assessments of how well funded individual plans are. We also recalibrate the liability for each plan based on our independent assessment of the expected real return on each plan's investments.

This 2020 report is based on information that was reported by the plans at their most recent fiscal year-ends-June 30, 2019 is the measurement date for three-quarters of the plans in our 2020 study. The 12 months since that date were marked by extreme market volatility amid the onset of the COVID-19 pandemic. The market conditions have taken a toll around the world, and U.S. public pension plans are no exception (see sidebar on page 2). We estimate that aggregate plan assets rose just slightly from $\$ 3.82$ trillion as of the most recent fiscal yearends to $\$ 3.84$ trillion as of June 30, 2020.


The aggregate Total Pension Liability reported at the last fiscal year-ends was $\$ 5.27$ trillion, growing from $\$ 5.07$ trillion as of the prior fiscal year-ends. We estimate that the Total Pension Liability has further increased to $\$ 5.43$ trillion as of June 30, 2020. The aggregate plan-reported underfunding as of the last fiscal year-ends stood at $\$ 1.45$ trillion, which is higher than the $\$ 1.38$ trillion of underfunding a year earlier, and has fallen back to levels reported two years ago.

## Highlights

- As of June 30, 2020, the aggregate funded ratio is estimated to be $70.7 \%$, down from 73.4\% a year earlier
- Aggregate liabilities have climbed to $\$ 5.27$ trillion, while asset growth supporting those liabilities has struggled to keep pace
- The COVID-19 pandemic has brought short-term economic uncertainty
- Market expectations for future investment returns have continued their long-term downward trend

With the market volatility observed since the onset of the pandemic, we estimate that the underfunding has increased further to $\$ 1.59$ trillion as of June 30,2020 . To the extent that plans lowered their interest rate assumptions (often referred to as the investment return assumption) after the fiscal year-ends reflected in this report, our estimated figures as of June 30, 2020 likely understate the aggregate liability and the aggregate underfunding.

FIGURE 2: AGGREGATE PLAN-REPORTED FUNDED STATUS (\$ TRILLIONS)


## Impact of COVID-19 Pandemic

Since early 2020, the COVID-19 pandemic has been affecting public pension plans across the United States in a number of ways. Most visible is the market volatility, which has impacted plan asset levels. In addition, we expect that furloughs and shutdowns have impacted pay levels and employee contribution amounts. Constrained tax revenues and shifting budget priorities may have caused some employers to pull back on their contributions as well. Because the information we collected for this 2020 study is from fiscal years that ended December 31, 2019 or earlier, we do not yet have insight into these forces. More concrete evidence of the pandemic's impact will be available once next year's financial statements are published.

FIGURE 3: AGGREGATE PLAN-REPORTED FUNDED RATIO



Overall, the 100 plans reported benefit payouts totaling $\$ 287$ billion in their most recent fiscal years. Reported contributions totaled $\$ 194$ billion, with $\$ 144$ and $\$ 50$ billion provided by employers and members, respectively.

Figure 5 summarizes the change in asset balances reported by the plans in their most recent fiscal years.

FIGURE 5: REPORTED CHANGE IN ASSETS, MOST RECENT FISCAL YEAR (\$ BILLIONS)


We project that in the period July 2020 to June 2021 the plans will receive combined contributions from employers and members of $\$ 216$ billion and pay out a total of $\$ 316$ billion in benefits and administrative expenses, for a net cash outflow of $\$ 100$ billion. This continues a steady trend of increases in both contributions flowing into the plans and benefits flowing out of the plans, as shown in Figure 6.

FIGURE 6: REPORTED CASH FLOWS (\$ BILLIONS)


Figure 7 summarizes the change in Total Pension Liability reported by the plans in their most recent fiscal years. In general, a plan's liability is increased by service cost and interest, and reduced by benefit payments. Changes in assumptions or plan provisions can increase or decrease a plan's liability, depending on the nature of the change.

FIGURE 7: REPORTED CHANGE IN TOTAL PENSION LIABILITY, MOST RECENT FISCAL YEAR (\$ BILLIONS)


## Liabilities

The plans reported an aggregate Total Pension Liability of $\$ 5.27$ trillion for the 26.9 million members covered by the plans in the study. The plans continue the trend of growing more mature. Figure 8 illustrates that the number of active members covered by these plans has been essentially flat for the past eight years, while the number of retired and inactive members has increased each year.

FIGURE 8: NUMBER OF PLAN MEMBERS (MILLIONS)


The 100 public plans individually range in size of Total Pension Liability from $\$ 10$ billion to $\$ 495$ billion. Collectively, the 10 largest plans (ranked by liability) cover $36 \%$ of the total members, hold $40 \%$ of the aggregate assets, and have $38 \%$ of the aggregate liability.


## Cost of benefits being earned each year

Service cost is the portion of the actuarial present value of projected benefit payments that is attributable to a given year. In other words, it is the cost to the plan to provide the benefits that active members earn by working one more year. The plans report the service cost in their Governmental Accounting Standards Board (GASB) 67/68 disclosures as a component of the change in the Total Pension Liability from one reporting date to the next.

In order to compare the relative value of pension benefits the plans provide annually to their active members, we started with each plan's reported service cost. We then subtracted out the portion of that cost that is paid for with contributions from the active members during the year. And we then divided by each plan's total payroll so that we could adjust for the relative size of the plan. The resulting metric is the net employer-paid service cost as a percentage of payroll and represents the relative richness of the pension benefits that are being paid for by the plans.

Overall, $83 \%$ of the plans provide an estimated employer-paid pension benefit in the range of $0 \%$ to $10 \%$ of payroll; the most common level of employer-paid pension benefits is $4 \%$ to $6 \%$ ( 26 plans). There are three plans with a negative net service cost, which means that contributions from active members more than cover the annual cost of their own annual pension accruals. On the flip side, there are four plans with a net cost of $15 \%$ of payroll or more, indicating relatively costly benefits.

## FIGURE 10: EMPLOYER-PAID NET SERVICE COST AS PERCENTAGE OF PAYROLL



There is very little correlation between the richness of the benefits provided and the funded status of the plan; that is, plans with generous benefits are neither better funded nor more poorly funded than plans with modest benefits.

## Assets

The plans included in this study are invested in a mix of asset classes with different risk/return characteristics, as illustrated in Figure 11.

FIGURE 11: AGGREGATE ASSET ALLOCATION, 2020


Note: The expected return and riskiness metrics are based on Milliman's capital market assumptions as of June 30, 2020.

Over the past eight years there has been very little change in the overall asset allocation of these plans (see Figure 12), with just a modest, gradual shift from equities to alternative investments.


We found little correlation between plans' asset allocations or reported interest rate assumptions and how well funded or poorly funded (as measured by their funded ratios) the plans are.

The market's consensus views on long-term future investment returns have been declining since the turn of the millennium. Figure 13 illustrates this trend by showing the expected long-term future return for a hypothetical asset allocation, based on Milliman's capital market assumptions for each year since 2001. Over this period, the median expected investment return for the illustrated hypothetical asset allocation fell from $8.29 \%$ in 2001 to a period low of $5.49 \%$ in 2020 . Where interest rate assumptions of $8.00 \%$ were once the norm, 90 of the plans in the study now have assumptions of $7.50 \%$ or below (compared to 85 in the 2019 study). Twenty-eight of the plans lowered their assumptions from the 2019 study to the 2020 study; nearly all plans ( 96 of the 100) have lowered their assumptions at least once since our inaugural 2012 study.

The terms "interest rate" and "discount rate" are often used interchangeably; both represent a rate that is used to translate future expected benefit payments into current liabilities. For this study, we use the term "interest rate" to indicate the assumption the plan has chosen to determine contribution amounts, and we use the term "discount rate" to indicate the rate that is used to measure liabilities for GASB 67/68 financial reporting purposes. Interest rates have continued to move lower each year, with a median of $7.25 \%$, and range from $3.58 \%$ to $8.00 \%$ (see Figure 14). For most of the plans in this study, the funding interest rate and the financial reporting discount rate are the same. However, GASB $67 / 68$ requires that the discount rate be adjusted downward in situations where current contribution policy is projected (using the GASB-mandated testing methodology) to result in a plan running out of plan assets at some future date. Such a downward adjustment currently occurs for eight of the plans in the study.

FIGURE 13: EXPECTED RETURN FOR A HYPOTHETICAL ASSET ALLOCATION BASED ON MILLIMAN'S CAPITAL MARKET ASSUMPTIONS


[^0]FIGURE 14: PLAN-REPORTED FUNDING INTEREST RATE


## Recalibrating the Total Pension Liability

Using each plan's specific asset allocation, we determined the 50th percentile 30-year geometric average annual real rate of return based on Milliman's June 30, 2020, capital market assumptions. We then applied each plan's reported inflation assumption to arrive at our independently determined investment return assumption for that plan. The median of the resulting independently determined investment return assumptions is $6.43 \%$, which is 77 basis points lower than the $7.20 \%$ median discount rate used by the plans.

Plans periodically reassess their interest rate assumptions to ensure that they reflect updated market expectations about future investment returns. The frequency of reassessment

FIGURE 15: GAP BETWEEN INDEPENDENTLY DETERMINED AND PLAN-REPORTED RATES

varies by plan, with some plans reassessing annually and others using as long as a five-year or six-year review cycle. As Figure 13 on page 4 illustrates, market expectations have been falling for the past two decades. Plans have been lowering their interest rate assumptions in response, but have often failed to keep pace with market expectations. Milliman's studies have seen a persistent lag between the plans' interest rates and our independently recalibrated interest rates. The narrowing of this gap in last year's study was short-lived, as the gap has crept back to the 2018 levels (shown in Figure 16 below). Twenty-eight of the plans in the study have followed the market trend and lowered their interest rate assumptions since the previous study.

> Financial Reporting vs. Funding
> The Governmental Accounting Standards Board (GASB) sets the accounting standards for public entities. Statements No. 67 and 68 specify the financial reporting requirements for U.S. public pension plans and their participating employers. These standards require all plans to report a standardized measure of actuarial liability, referred to as the Total Pension Liability. The Total Pension Liability must be calculated using a uniform actuarial cost method (the individual entry age cost method), which may differ from the actuarial cost method the plan uses to determine contribution amounts. Under certain circumstances, generally when the plan is receiving a low level of funding, the discount rate used to calculate the Total Pension Liability may be lower than the investment return assumption used for funding purposes. Consequently, for some plans, the liability measurement used in determining amounts that should be contributed to fund the plan differs from the Total Pension Liability. Additionally, each plan is required to disclose how sensitive its Total Pension Liability is to changes in the discount rate.

FIGURE 16: REPORTED VS. INDEPENDENTLY DETERMINED RATES


The 2020 gap between the $7.20 \%$ median discount rate used for financial reporting purposes and the $6.43 \%$ median independently determined rate indicates it is likely that plans will continue to reduce their interest rates.

We used each plan's independently determined investment return assumption to recalibrate the plan's Total Pension Liability. In aggregate, these plans have a recalibrated Total Pension Liability of $\$ 5.68$ trillion, compared with a plan-reported Total Pension Liability of $\$ 5.27$ trillion. Similar to the gap movement in the investment return assumption analysis above, the difference in the recalibrated versus plan-reported liability has widened to 2018 study levels.

FIGURE 17: AGGREGATE RECALIBRATION RESULTS (\$ TRILLIONS)


## ASOP 51 and plan maturity measures

Actuarial Standards of Practice (ASOP) 51 directs pension actuaries to provide plan sponsors with information regarding the risks faced by pension plans. In particular, pension actuaries are directed to include metrics with respect to each plan's maturity level, because a plan's maturity affects everything from how sensitive the liability is to changes in the discount rate to asset allocation decisions to cash management and liquidity considerations. Figure 18 illustrates the range of maturity levels for the plans in this study using five of the maturity metrics discussed in ASOP 51.
Market value of assets compared to payroll: This metric, also known as the Asset Volatility Ratio, helps plan sponsors anticipate the impact of investment volatility on actuarially determined contribution rates. A lower ratio means that plan assets are relatively small compared to payroll; this implies that a single-year deviation in asset performance may not move the contribution rate much. A higher ratio, on the other hand, signals that a similar single-year asset gain or loss could translate into a signficiant shift in the actuarially determined contribution rate. It is unsurprising that, as pension plans have accumulated assets and their member populations have matured, asset volatility rates have risen. These higher ratios mean that actuarially determined contribution rates are now more sensitive than they once were to investment volatility, despite the use of asset-smoothing methods to help mitigate the impact of market movements.

Benefit payments compared to market value of assets: This metric provides the plan sponsor with insight into managing the plan's liquidity needs. If annual benefit payouts are small relative to the overall size of plan assets, the liquidity needs of the plan will be low and more of the assets can be invested in longer-term or less liquid holdings. However, as a plan's membership shifts to more retirees drawing monthly benefits, care is needed to ensure that cash is available to pay benefits.

FIGURE 18: MATURITY METRICS


Net cash flows compared to market value of assets: The liquidity pressures caused by high levels of benefit payments may be mitigated by similarly high levels of contributions flowing into the plan from employers and members. Plans with net cash flows close to zero may therefore be in a position to invest in longer-term or less liquid holdings even though significant funds are being expended annually on benefits. Nearly all of the plans in this study have negative cash flows, meaning that benefit payments and administrative expenses exceed incoming contributions.

Benefit payments compared to employer contributions: As with the preceding two metrics, this metric helps plan sponsors understand and manage their cash flows and liquidity needs. For plans where benefit payouts are significantly higher than incoming contributions, greater attention may need to be devoted to investments that throw off higher interest or dividend income in order to meet cash flow needs.

Duration of the accrued liability: This metric helps plan sponsors understand how sensitive their liabilities are to a change in the discount rate of 100 basis points. A relatively small change in the discount rate can have a significant impact on the Total Pension Liability. A less mature plan with more active members than retirees typically has a higher sensitivity to discount rate changes than a more mature plan with a bigger retiree population. Other factors, such as automatic cost-of-living features, also come into play in determining a plan's sensitivity.

## Acknowledgements

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## Methodology

This study is based on the most recently available
Comprehensive Annual Financial Reports for the 100
largest public pension plans, which reflect measurement
dates ranging from June 30, 2017, to December 31, 2019;
91 are from June 30, 2019 or later. For the purposes of this
study, the reported asset allocation of each of the plans
has been analyzed to determine an independent measure
of the expected long-term median real rate of return on
plan assets. The plan-reported Total Pension Liability
for each plan has then been recalibrated to reflect this independently determined investment return assumption. This study therefore adjusts for differences between each plan's reported discount rate and an independently calibrated current market assessment of the expected real return based on actual asset allocations. This study is not intended to price the plans' liabilities for purposes of determining contribution amounts or near-term plan settlement purposes nor to analyze the funding of individual plans.

## Appendix

## SPONSOR-REPORTED DATA

Count of
Inactive /
Retired
Members

## Appendix

## SPONSOR-REPORTED DATA (CONTINUED)

Count of
Inactive /
Retired
Members

## Appendix

## SPONSOR-REPORTED DATA (CONTINUED)

| Plan Name | Measurement Date | GASB 68 Discount Rate | Total Pension Liability (\$ millions) | Fiduciary Net Position (\$ millions) | Net Pension Liability (\$ millions) | Funded Ratio | Count of Active Members | Count of Inactive / Retired Members |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Orange County Employees Retirement System | 12/31/19 | 7.00\% | 21,754 | 16,679 | 5,076 | 76.7\% | 22,257 | 24,940 |
| Oregon Public Employees Retirement System | 6/30/19 | 7.20\% | 87,501 | 70,204 | 17,298 | 80.2\% | 176,763 | 194,838 |
| Pennsylvania Public School Employees' Retirement System | 6/30/19 | 7.25\% | 105,516 | 58,734 | 46,783 | 55.7\% | 255,749 | 262,853 |
| Pennsylvania State Employees' Retirement System | 12/31/18 | 7.25\% | 47,768 | 26,937 | 20,831 | 56.4\% | 103,007 | 138,037 |
| Puerto Rico Government Employees Retirement System | 6/30/17 | 3.58\% | 30,092 | $(2,109)$ | 32,201 | -7.0\% | 118,657 | 122,757 |
| Puerto Rico Teachers Retirement System | 6/30/17 | 3.58\% | 16,418 | 517 | 15,901 | 3.1\% | 35,474 | 44,405 |
| Rhode Island Employees Retirement System | 6/30/19 | 7.00\% | 11,819 | 6,362 | 5,457 | 53.8\% | 24,275 | 29,704 |
| Sacramento County Employees' Retirement System | 6/30/19 | 7.00\% | 11,896 | 9,822 | 2,074 | 82.6\% | 12,678 | 15,983 |
| San Bernardino County Employees' Retirement Association | 6/30/19 | 7.25\% | 13,300 | 10,588 | 2,712 | 79.6\% | 21,823 | 19,970 |
| San Diego City Employees' Retirement Association | 6/30/19 | 6.50\% | 10,427 | 7,768 | 2,659 | 74.5\% | 5,757 | 13,110 |
| San Diego County Employees Retirement Association | 6/30/19 | 7.00\% | 16,906 | 12,863 | 4,043 | 76.1\% | 18,173 | 25,857 |
| San Francisco City and County Employees' Retirement System | 6/30/19 | 7.40\% | 30,555 | 26,079 | 4,477 | 85.3\% | 34,202 | 39,892 |
| South Carolina Retirement System | 6/30/19 | 7.25\% | 50,073 | 27,239 | 22,834 | 54.4\% | 196,184 | 325,211 |
| South Dakota Retirement System | 6/30/19 | 6.50\% | 12,462 | 12,473 | (11) | 100.1\% | 41,500 | 39,314 |
| Tennessee Consolidated Retirement System | 6/30/19 | 7.25\% | 24,449 | 25,039 | (590) | 102.4\% | 56,294 | 82,634 |
| Texas County \& District Retirement System | 12/31/19 |  |  |  |  |  |  |  |
| Texas Employees' Retirement System | 8/31/19 | 4.42\% | 57,336 | 27,351 | 29,985 | 47.7\% | 141,865 | 130,580 |
| Texas Municipal Retirement System | 12/31/19 |  |  |  |  |  |  |  |
| Texas Teacher Retirement System | 8/31/19 | 7.25\% | 209,961 | 157,978 | 51,983 | 75.2\% | 884,540 | 543,194 |
| University of California Retirement Plan | 6/30/19 | 6.75\% | 88,405 | 70,279 | 18,126 | 79.5\% | 127,927 | 179,948 |
| Utah Retirement Systems | 12/31/19 | 6.95\% | 38,396 | 35,199 | 3,198 | 91.7\% | 97,672 | 128,918 |
| Virginia Employees Retirement System | 6/30/19 | 6.75\% | 99,300 | 76,872 | 22,428 | 77.4\% | 335,170 | 259,370 |
| Washington Public Employees' Retirement System | 6/30/19 | 7.40\% | 55,200 | 50,383 | 4,817 | 91.3\% | 161,048 | 142,583 |
| Washington State Law Enforcement Officer's and Fire Fighters' Plan 1 and 2 | 6/30/19 | 7.40\% | 15,974 | 20,267 | $(4,293)$ | 126.9\% | 18,564 | 14,383 |
| Washington State Teachers' Retirement System | 6/30/19 | 7.40\% | 24,901 | 21,822 | 3,078 | 87.6\% | 77,870 | 63,838 |
| West Virginia Teachers' Retirement System | 6/30/19 | 7.50\% | 10,874 | 7,899 | 2,975 | 72.6\% | 33,174 | 39,563 |
| Wisconsin Retirement System | 12/31/18 | 7.00\% | 100,295 | 96,737 | 3,558 | 96.5\% | 257,911 | 383,981 |

## Study technical appendix: Methodology

## EXPECTED INVESTMENT RETURN

For the purposes of this study, we recalibrated liabilities for included plans to reflect discounting at our independently calculated expected rate of return on current plan assets. To develop the expected rate of return used in these calculations, we relied on the most recently available asset statements for each plan, particularly on Statements of Plan Net Assets as disclosed in published Comprehensive Annual Financial Reports. We did not make adjustments for potential differences between actual asset allocations and target policy asset allocations.

Our method to calculate the expected rate of return was a "building-block method," using geometric averaging methodology. We used Milliman's June 30, 2020, capital market assumptions to calculate the 50th percentile 30-year real rate of return, and then combined the estimated real rate of return with the plan's inflation assumption to arrive at the total expected investment return on plan assets. Where the plan inflation assumption was not available, we used an inflation assumption of $2.50 \%$. We did not make any adjustment to the expected rate of return for plan expenses, nor did we include any assumption for investment alpha (i.e., we did not assume any excess return over market averages resulting from active versus passive management).

## IV Milliman

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## LIABILITY RECALIBRATION

We performed the recalibration of liabilities for pension plans included in the study using the sensitivity information disclosed in published Comprehensive Annual Financial Reports. Where this information was not available, we made adjustments based on available information.
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[^1]
[^0]:    Note: Hypothetical asset allocation consists of 35\% broad U.S. equities, 15\% developed foreign equities, $25 \%$ core fixed income, $5 \%$ high-yield bonds, $10 \%$ mortgages, $5 \%$ real estate, and $5 \%$ short-term investments; inflation assumption is fixed at $2.5 \%$ for all years.

[^1]:    
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